Houstonfirst

AGENDA

HOUSTON FIRST CORPORATION

BOARD OF DIRECTORS MEETING
November 12, 2026, beginning at 8:00 A.M.
Partnership Tower, 701 Avenida de las Americas, Suite 200
Houston, Texas 77010
HOUSTON FIRST BOARD ROOM

In accordance with the Texas Open Meetings Act, this Agenda is posted for public information on the bulletin board located on the exterior wall of the Houston City Hall building, 901 Bagby St., Houston, TX 77002, at least three business days in advance of the scheduled meeting date. A copy of this Agenda is also available online at www.houstonfirst.com/information/meeting-agendas.

Members of the public who wish to address the meeting must sign up in advance and provide their name, phone number, email, and a brief description (not to exceed ten words) regarding the intended subject matter of their remarks. Sign up may be by email at meetingagendas@houstonfirst.com or in person, in the meeting room, prior to the time the meeting is called to order. Speakers must abide by the Public Comment Policy, available online at www.houstonfirst.com/information/meeting-agendas.

Any questions regarding this Agenda, or requests for special needs assistance, should be directed to David Stephenson, Senior Vice President, Legal Services, by phone at 713.853.8554, or by email at meetingagendas@houstonfirst.com.

Ethics Directive: As a reminder, under the Houston First Corporation Code of Business Conduct and Ethics, Directors and Committee Members have an affirmative obligation to disclose potential conflicts of interest to the Chair or General Counsel and, in the event of an actual conflict of interest, must recuse themselves from discussing, recommending, or voting on any associated item, transaction, or arrangement.

I. **Call to Order**

II. **Public Comments**

III. **Minutes** – September 17, 2026

*A copy of the proposed CY 2027 Corporation budget is available with this Agenda online at www.houstonfirst.com/information/meeting-agendas

IV. Presentations, Reports, and Updates

A. Chairman’s Remarks

B. President & CEO Report

C. Development Update

D. Financing Plan Update

V. Board Business

A. Consideration and possible approval of a resolution approving the CY 2027 Corporation Budget. *

B. Consideration and possible approval of a resolution approving an Operations and Maintenance Services Agreement with TDIndustries, Inc.

C. Consideration and possible approval of a resolution electing and appointing the Officers of the Corporation.

VI. Adjourn

PROPOSED CY 2027 BUDGET SUMMARY

($ in millions)	2026 Forecast	2027 Proposed Budget	CHANGE
Operating Revenue	*$133.7*	*$142.2*	*$8.5*
Non-Operating Revenue	*$128.2*	*$133.8*	*$5.6*
TOTAL REVENUE	**$261.9**	**$276.0**	**$14.1**
Operating Expense	*$144.1*	*$152.8*	*$8.7*
Non-Operating Expense	*$111.3*	*$119.8*	*$8.5*
TOTAL EXPENSE	**$255.4**	**$272.6**	**$17.2**
REVENUE IN EXCESS OF EXPENSE	**$6.5**	**$3.4**	**($3.1)**

Figures rounded to one decimal; totals and changes tie to the displayed figures.

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No direct tax impact.