HOUSTON FIRST CORPORATION

Financial Management and Accountability Report

Report 4-2019 - For the Period Ending April 30, 2019 (33% of 2019)

Dashboard

| | | | | | Over(Under) | |
|----------------|----|-------------|--------------|--------------|-------------|------|
| | : | 2018 Actual | 2019 Budget | 2019 Actual | Budget | Note |
| First Quarter | \$ | 22,350 | \$ 20,400 | \$ 19,962 | -2.1% | 1 |
| Two Quarters | \$ | 45,094 | \$ 44,720 | \$ 35,161 | | |
| Three Quarters | \$ | 67,569 | \$ 69,305 | | | |
| Full Year | \$ | 87,080 | \$ 91,500 | | | |
| | | | | | | |

HOTEL STATISTICS (Year to Date)

Regional per Smith Travel Research (thru. Mar.)

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|---|--------------|--------------|--------|---|
| Occupancy | 68.90% | 63.60% | -7.7% | 2 |
| Average Daily Rate | \$ 110.25 | \$ 106.68 | -3.2% | 2 |
| RevPAR | \$ 75.99 | \$ 67.83 | -10.7% | 2 |

MAJOR REVENUES (Year to Date)

| | | | | | | | Over(Under) | |
|----------------------------------|-------------|-----------|-------------|-----------|-------------|------------|-------------|---|
| | 2018 Actual | | 2019 Budget | | 2019 Actual | | Budget | |
| GRB Facility Rental | \$ | 2,505,495 | \$ | 1,910,795 | \$ | 1,934,900 | 1.3% | |
| GRB Food and Beverage Revenue | \$ | 5,674,016 | \$ | 9,289,668 | \$ | 11,874,044 | 27.8% | 3 |
| Parking Revenue-Avenida | \$ | 3,090,338 | \$ | 2,917,989 | \$ | 2,812,495 | -3.6% | |
| Parking Revenue-Theater District | \$ | 1,515,426 | \$ | 3,233,367 | \$ | 3,216,766 | -0.5% | |

MAJOR EXPENDITURES (Year to Date)

| | | | | | | | Over(Under) | |
|---|-------------|-----------|-------------|-----------|-------------|-----------|-------------|---|
| | 2018 Actual | | 2019 Budget | | 2019 Actual | | Budget | |
| Personnel Cost | \$ | 9,439,961 | \$ | 9,584,812 | \$ | 9,080,483 | -5.3% | |
| Security Contract Payments | \$ | 1,252,725 | \$ | 1,567,550 | \$ | 1,392,027 | -11.2% | |
| Bldg Maintenance Contract(TDI) Payments | \$ | 1,494,609 | \$ | 1,907,511 | \$ | 1,656,045 | -13.2% | 4 |
| Parking Contract Payments | \$ | 1,132,860 | \$ | 1,255,250 | \$ | 1,060,038 | -15.6% | 5 |
| Janitorial Contract Payments | \$ | 1,846,898 | \$ | 2,216,422 | \$ | 1,986,106 | -10.4% | 4 |
| GRB Food and Beverage Expense | \$ | 3,696,587 | \$ | 5,271,460 | \$ | 6,173,787 | 17.1% | 3 |

CAPITAL IMPROVEMENT SPENDING (Year to Date)

2019 Annual

| | Budget | 2019 YTD Actual | | % Spent | | |
|-------------------------------------|------------------|-----------------|------------|---------|--|--|
| Convention District Venues | \$ 7,100,867 | \$ | 91,848 | 1.3% | | |
| Theater District Venues | \$ 1,845,500 | | | 0.0% | | |
| Hilton Americas-Houston (thru. Mar) | \$ 32,300,000 | \$ | 18,855,223 | 58.4% | | |
| Harvev | \$ 38.274.278 | | | | | |

NOTES

- 1 First quarter current collections are slightly below estimates. Too early to adjust projections. Second quarter not yet fully collected.
- 2 Comparisons with prior year reflect Hurricane Harvey effects
- 3 Higher than expected attendance at ABB, TCT & Whataburger events drove higher F&B revenue and expenses
- 4 Tightening of controls by Operations, resulted in savings for 1st Quarter.
- 5 Theatre District garage maintenance cost is down, due to on going Harvey construction.

