HOUSTON FIRST CORPORATION

Financial Management and Accountability Report -- REVISED

Report 6-2020 - For the Period Ending June 30, 2020 (50% of 2020)

Dashboard

| YEAR TO DATE HOTEL | OCCUPANCY | TAX COLLECTIONS | (\$1.000) |
|--------------------|-----------|-----------------|-----------|
|--------------------|-----------|-----------------|-----------|

| | · - · · · · · · · · · · · · · · · · · · | | | | | | | | |
|----------------|---|--------------|----|-----------|----|-------------|--------|------|--|
| | | 2020 Budget- | | | | Over(Under) | | | |
| | | 2019 Actual | | REVISED 1 | | 2020 Actual | Budget | Note | |
| First Quarter | \$ | 19,962 | \$ | 21,426 | \$ | 21,426 | 0.0% | | |
| Two Quarters | \$ | 42,457 | \$ | 38,960 | \$ | 39,796 | 2.1% | | |
| Three Quarters | \$ | 64,716 | \$ | 43,960 | | | | | |
| Full Year | \$ | 86,624 | \$ | 51,460 | | | | | |

HOTEL STATISTICS (Year to Date)

| | Prior year | | Current Year | | | Over(Under) | | |
|--|------------|------------------------|--------------|---------------|--------|-------------|---|--|
| | | Actual Original Budget | | Actual Budget | | | | |
| Regional per Smith Travel Research (thru. May) | | | | | | | | |
| Occupancy | | 64.70% | | | 44.50% | -31.2% | 2 | |
| Average Daily Rate | \$ | 106.89 | | \$ | 90.09 | -15.7% | 2 | |
| RevPAR | \$ | 69.07 | | \$ | 40.13 | -41.9% | 2 | |
| | | | | · | | | | |

MAJOR REVENUES (Year to Date)

| | | 2020 Budget- | | | | | Over(Under) | | | |
|----------------------------------|----|--------------|----|-----------|----|-------------|-------------|--|--|--|
| | 2 | 2019 Actual | | REVISED 1 | | 2020 Actual | Budget | | | |
| GRB Facility Rental | \$ | 3,219,055 | \$ | 1,513,802 | \$ | 1,514,743 | 0.1% | | | |
| GRB Food and Beverage Revenue | \$ | 14,154,567 | \$ | 8,883,723 | \$ | 8,883,758 | 0.0% | | | |
| Parking Revenue-Avenida | \$ | 4,481,687 | \$ | 1,940,282 | \$ | 2,314,217 | 19.3% | | | |
| Parking Revenue-Theater District | \$ | 4,297,722 | \$ | 3,165,292 | \$ | 2,568,569 | -18.9% | | | |

MAJOR EXPENDITURES (Year to Date)

| minosit Ext Enditories (Tout to butt) | | | | | | | | | |
|---|----|-------------|----|-------------|----|-------------|--------|--|--|
| | | | | Over(Under) | | | | | |
| | 2 | 2019 Actual | | REVISED 1 | | 2020 Actual | Budget | | |
| Personnel Cost | \$ | 12,922,920 | \$ | 9,314,389 | \$ | 9,504,010 | 2.0% | | |
| Security Contract Payments | \$ | 2,067,255 | \$ | 1,651,102 | \$ | 1,791,285 | 8.5% | | |
| Bldg Maintenance Contract(TDI) Payments | \$ | 2,535,400 | \$ | 1,610,145 | \$ | 1,655,354 | 2.8% | | |
| Parking Contract Payments | \$ | 1,572,004 | \$ | 1,153,703 | \$ | 1,131,716 | -1.9% | | |
| Janitorial Contract Payments | \$ | 3,075,789 | \$ | 1,780,899 | \$ | 1,722,418 | -3.3% | | |
| GRB Food and Beverage Expense | \$ | 8,207,963 | \$ | 5,407,373 | \$ | 5,402,483 | -0.1% | | |
| | | | | | | | | | |

CAPITAL IMPROVEMENT SPENDING (Year to Date)

| | 2020 Annual | | | | |
|----|----------------|-------|-----------------|---------|--|
| Bu | Budget-REVISED | 1 2 | 2020 YTD Actual | % Spent | |
| ; | 1,100,76 | 52 \$ | 150,762 | 13. | |

| Convention District Venues | \$ 1,100,762 | \$ 150,762 | 13.7% |
|----------------------------|-----------------|-----------------|-------|
| Theater District Venues | \$ 630,754 | \$ 445,734 | 70.7% |
| Hilton Americas-Houston | \$ 3,750,000 | \$ 2,713,430 | 72.4% |

NOTES

- 1 As it became clear that COVID 19 was a pandemic, HFC acted judiciously preparing a revised budget based on actuals thru April, and circumstances known in May. Revised budget approved by the Board in June.
- 2 Significant impact to hotel industry and travel due to COVID 19. Expecting impact to last through 2021.
- 3 Work from home and travel restrictions as a result of COVID 19 significantly impacted parking.

KEY
Positive Variance
Negative Variance Less Than 10%
Negative Variance 10% or Greater
Inconclusive or Unavailable Data