HOUSTON FIRST CORPORATION

Financial Management and Accountability Report

Report 2-2021 - For the Period Ending February 28, 2021 (17% of 2021)

Dashboard

	202	20 Actual	2021 Budget	2021 Actual	Over(Under) Budget	Note
First Quarter	\$	21,426 \$	9,625	\$ 8,555	-11.1%	1
Two Quarters	\$	39,796 \$	21,750			
Three Quarters	\$	44,710 \$	39,875			
Full Year	\$	52,237 \$	56,000			

HOTEL STATISTICS (Year to Date)

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	Prior year		Current		Over(Under)		
		Actual	Original Budget		Actual	Budget	
Regional per Smith Travel Research (thru. Jan.)							
Occupancy		57.70%			38.20%	-33.8%	
Average Daily Rate	\$	101.97		\$	71.05	-30.3%	
RevPAR	\$	58.88		\$	27.14	-53.9%	

MAJOR REVENUES (Year to Date)

							Over(Under)	
	2020 Actual		2021 Budget		2021 Actual		Budget	
GRB Facility Rental	\$	663,557	\$	462,460	\$	32,263	-93.0%	5
GRB Food and Beverage Revenue	\$	8,123,050	\$	561,795	\$	232,872	-58.5%	5
Parking Revenue-Avenida	\$	1,482,969	\$	384,120	\$	303,123	-21.1%	5
Parking Revenue-Theater District	\$	1,324,044	\$	778,476	\$	391,819	-49.7%	3

MAJOR EXPENDITURES (Year to Date)

							Over(Under)	
	2020 Actual		2021 Budget		2021 Actual		Budget	
Personnel Cost	\$	4,711,514	\$	3,383,290	\$	3,049,226	-9.9%	4
Security Contract Payments	\$	707,080	\$	688,804	\$	447,853	-35.0%	5
Bldg Maintenance Contract(TDI) Payments	\$	741,930	\$	463,698	\$	330,606	-28.7%	5
Parking Contract Payments	\$	573,559	\$	318,815	\$	198,635	-37.7%	5
Janitorial Contract Payments	\$	1,223,909	\$	314,488	\$	138,418	-56.0%	5
GRB Food and Beverage Expense	\$	4,391,074	\$	639,295	\$	365,602	-42.8%	6

CAPITAL IMPROVEMENT SPENDING (Year to Date)

2021 Annual

	Budget 2021 YTD Actual		1 YTD Actual	% Spent	
Convention District Venues	\$ 1,321	\$	83	6.3%	
Theater District Venues	\$ 688,600	\$	-	0.0%	
Hilton Americas-Houston	\$ 2,152,448	\$	-	0.0%	

NOTES

- 1 Actual includes only January, February and part of March. Budget is for Q1. However, forecasted to be under budget.
- 2 Significant impact to hotel industry and travel due to COVID 19. Expecting impact to last through 2021.
- $3\quad \hbox{January parking for our large contract parkers paid in December}.$
- 4 Positive variance caused by employees still furloughed and vacant positions that were included in the hydroit
- 5 Activities in facilities are limited due to COVID 19 cancellations.
- 6 Accompanies increased F&B revenue

Negative Variance Negative Variance Negative Variance Less Than 10% Negative Variance 10% or Greater Inconclusive or Unavailable Data