HOUSTON FIRST CORPORATION

Financial Management and Accountability Report

Report 4-2022 - For the Period Ending April 30, 2022 (33% of 2022)

Dashboard

YEAR TO DATE HOTEL OCCUPANCY TAX COLLECTIONS(\$1,000)

| | | | | Over(Under) | |
|----------------|--------------|--------------|--------------|-------------|------|
| | 2021 Actual | 2022 Budget | 2022 Actual | Budget | Note |
| First Quarter | \$ 8,667 | \$ 18,120 | \$ 18,975 | 4.7% | |
| Two Quarters | \$ 20,537 | \$ 37,935 | \$ 29,170 | -23.1% | 1 |
| Three Quarters | \$ 37,695 | \$ 60,680 | | | |
| Full Year | \$ 56,054 | \$ 82,000 | | | |

| H | OTEL ST | FATISTICS | (Year to Date) | | | | | |
|---|---------|-------------------------------------|-----------------|----|--------|--------|--|--|
| | Prio | Prior year Current Year Over(Under) | | | | | | |
| | Ad | ctual | Original Budget | | Actual | Budget | | |
| Regional per Smith Travel Research (thru. Mar.) | | | | | | | | |
| Occupancy | | 48.50% | | | 55.40% | 14.2% | | |
| Average Daily Rate | \$ | 77.94 | | \$ | 102.31 | 31.3% | | |
| RevPAR | \$ | 37.81 | | \$ | 56.69 | 49.9% | | |

| | MAJOR | REVENUE | S (' | Year to Date) | | | |
|----------------------------------|-------|------------|------|---------------|-----------------|-------------|---|
| | | | | | | Over(Under) | |
| | 20 | 021 Actual | | 2022 Budget | 2022 Actual | Budget | |
| GRB Facility Rental | \$ | 149,963 | \$ | 1,933,314 | \$ 3,017,364 | 56.1% | 3 |
| GRB Food and Beverage Revenue | \$ | 618,804 | \$ | 7,998,100 | \$ 8,262,179 | 3.3% | |
| Parking Revenue-Avenida | \$ | 1,240,986 | \$ | 2,276,304 | \$ 3,567,036 | 56.7% | 4 |
| Parking Revenue-Theater District | \$ | 1,080,039 | \$ | 2,094,576 | \$ 2,023,804 | -3.4% | |

| N | MAJOR E | XPENDITUI | RES | (Year to Date) | | | |
|---|---------|------------|-----|----------------|-----------------|-------------|---|
| | | | | | | Over(Under) | |
| | 20 | 021 Actual | | 2022 Budget | 2022 Actual | Budget | |
| Personnel Cost | \$ | 5,275,320 | \$ | 7,587,517 | \$ 5,749,353 | -24.2% | 5 |
| Security Contract Payments | \$ | 932,318 | \$ | 1,109,509 | \$ 1,168,250 | 5.3% | |
| Bldg Maintenance Contract(TDI) Payments | \$ | 712,661 | \$ | 1,984,275 | \$ 1,361,493 | -31.4% | 6 |
| Parking Contract Payments | \$ | 424,879 | \$ | 694,574 | \$ 648,247 | -6.7% | |
| Janitorial Contract Payments | \$ | 462,815 | \$ | 1,356,673 | \$ 1,889,798 | 39.3% | 7 |
| GRB Food and Beverage Expense | \$ | 759,485 | \$ | 5,602,180 | \$ 4,918,208 | -12.2% | |

CAPITAL IMPROVEMENT SPENDING (Year to Date) 2022 Annual

| _ | Budget | 20 | 22 YTD Actual | % Spent |
|----------------------------|-----------------|----|---------------|---------|
| Convention District Venues | \$ 4,066,000 | \$ | 145,719 | 3.6% |
| Theater District Venues | \$ 450,795 | \$ | 90,937 | 20.2% |
| Hilton Americas-Houston | \$ 3,285,118 | \$ | 314,325 | 9.6% |

NOTES

- 1 Only includes 4 mo of actual. However, collections through early May are trending toward meeting budget.
- 2 Although hotels experienced cancellations and re-bookings, this was offset by ADR increase.
- $3\,\,$ Cancellation fees combined with events missing their F&B minimums and paying rent.
- 4 Higher than forecast event attendance, combined with increase of contract parking in the Conven Dist.
- $5\quad \text{Variance from one week of payroll budgeted for 2022; but, paid in 2021 and several unfilled positions.}$
- 6 Operations keeping staffing levels down until later in the year has resulted in savings.
- 7 Higher than forcast event attendance, causing increase in need for cleaning.

| KEY | |
|----------------------------------|--|
| | |
| Positive Variance | |
| Negative Variance Less Than 10% | |
| Negative Variance 10% or Greater | |
| Inconclusive or Unavailable Data | |