

AGENDA

HOUSTON FIRST CORPORATION

FINANCE AND ASSET MANAGEMENT COMMITTEE MEETING
November 10, 2025, beginning at 8:00 A.M.
Partnership Tower, 701 Avenida de las Americas, Ste. 200
Houston, Texas 77010
HOUSTON FIRST BOARD ROOM

In accordance with the Texas Open Meetings Act, this Agenda is posted for public information on the bulletin board located on the exterior wall of the Houston City Hall building, 901 Bagby St., Houston, TX 77002, at least three business days in advance of the scheduled meeting date. A copy of this Agenda is also available online at www.houstonfirst.com/information/meeting-agendas.

Members of the public who wish to address the meeting must sign up in advance and provide their name, phone number, email, and a brief description (not to exceed ten words) regarding the intended subject matter of their remarks. Sign up may be by email at meetingagendas@houstonfirst.com or in person, in the meeting room, prior to the time the meeting is called to order. Speakers must abide by the Public Comment Policy, available online at www.houstonfirst.com/information/meeting-agendas.

Any questions regarding this Agenda, or requests for special needs assistance, should be directed to Paula Whitten-Doolin, General Counsel, by phone at 713.853.8965, or by email at meetingagendas@houstonfirst.com.

Ethics Directive: As a reminder, under the Houston First Corporation Code of Business Conduct and Ethics, Directors and Committee Members have an affirmative obligation to disclose potential conflicts of interest to the Chair or General Counsel and, in the event of an actual conflict of interest, must recuse themselves from discussing, recommending, or voting on any associated item, transaction, or arrangement.

- I. Call to Order**
- II. Public Comments**
- III. Minutes – September 15, 2025**

IV. Presentations, Reports, and Updates

A. Convention District Update

B. Financing Plan Update

V. Committee Business

A. Consideration and possible recommendation of a resolution approving the CY 2026 Corporation Budget.*

B. Consideration and possible recommendation of a resolution approving GMP Change Orders with Gilbane Building Company and Flintco, LLC, a joint venture, for ongoing construction work in the Convention District.

C. Consideration and possible recommendation of a resolution approving certain spending authority in connection with hosting the 2026, 2027, and 2028 National Cheerleading Association (NCA) All Star Championships in Houston.

VI. Adjourn

PROPOSED CY 2026 BUDGET SUMMARY

(\$ in millions)

	2025 Forecast	2026 Proposed Budget	CHANGE
Operating Revenue	\$134.2	\$ 137.3	\$3.1
Non-Operating Revenue	116.0	121.2	5.2
TOTAL REVENUE	\$250.2	\$258.5	\$8.3
Operating Expense	\$133.2	\$146.0	\$12.8
Non-Operating Expense	106.8	111.0	4.2
TOTAL EXPENSE	\$240.0	\$257.0	\$17.0
REVENUE IN EXCESS OF EXPENSE	\$10.2	\$1.5	(\$8.7)